



# Barclays CEO Energy Conference

NY, September 16<sup>th</sup>, 2010

[eni.com](http://eni.com)

# disclaimer

---

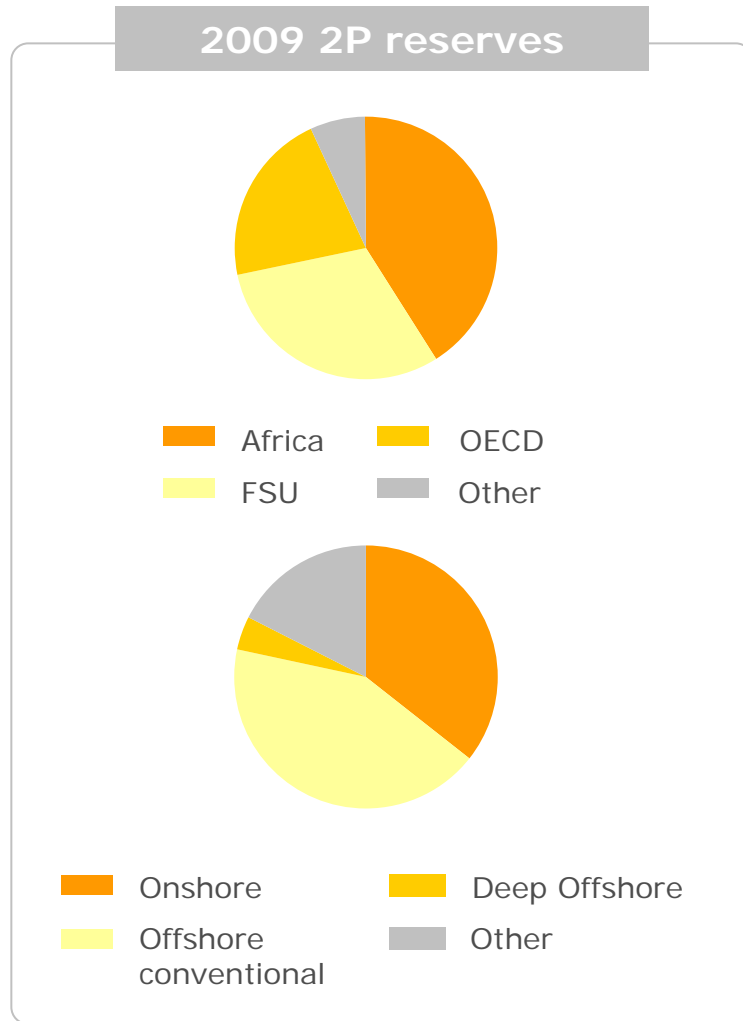
This presentation contains certain statements that are based on management's beliefs and assumptions, current expectations, estimates and projections that are neither reported financial results nor other historical information ("forward-looking statements"). These forward-looking statements may contain words such as "believes," "expects," "intends," "may," "will," "should," "anticipates", or "estimates" or similar expressions. These forward-looking statements are based on **eni**'s current expectations and projections about future events. Because these forward-looking statements are subject to risks and uncertainties and other important factors, actual performance or achievements may differ materially from those expressed in or implied by these forward-looking statements due to any number of different factors, many of which are beyond the ability of **eni** to control or estimate precisely, including changes in the regulatory environment, future market developments, fluctuations in oil prices and the prices of petroleum products and other risks. You are cautioned not to place undue reliance on the forward-looking statements contained herein, which are made only as of the date of this presentation. **eni** will not update any forward-looking statements to reflect new, changing or unanticipated events or circumstances that occur after the date on which the forward-looking statement is made, except as may be required by applicable law or regulation.



- **E&P: build on enhanced portfolio**
  - More production
  - More giants
  - More operatorship
- **G&P: leverage on European leadership**
  - Grow gas sales
  - Strengthen market share
  - Preserve profitability
- **R&M: limit exposure**
  - Improve cost position
  - Grow market share in Italy
  - Upgrade of marketing network



# E&P: more reserves

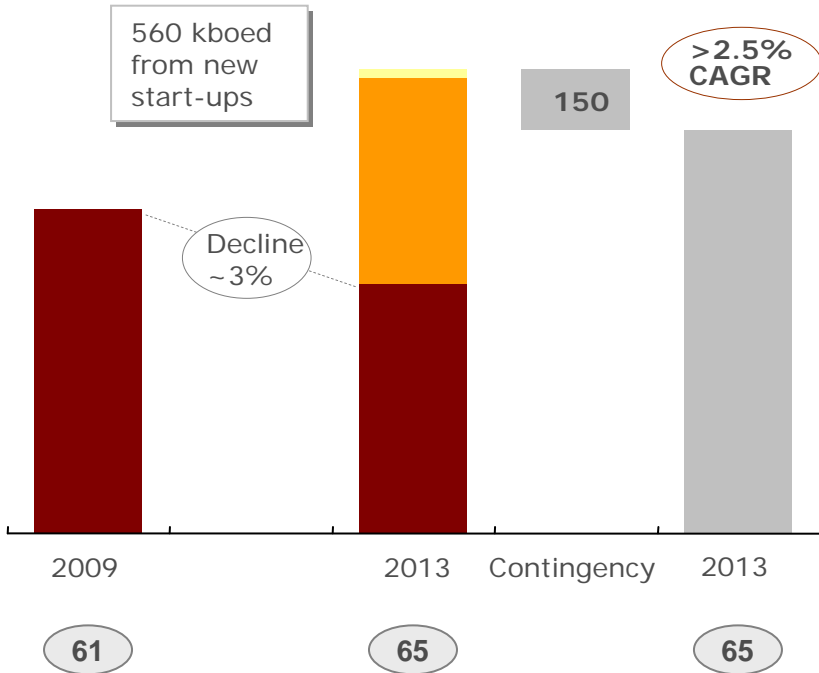


- Balanced portfolio in:
  - Legacy areas
  - Giant fields
  - Conventional plays

**Unlocking upside  
from 30 Bboe  
resources**

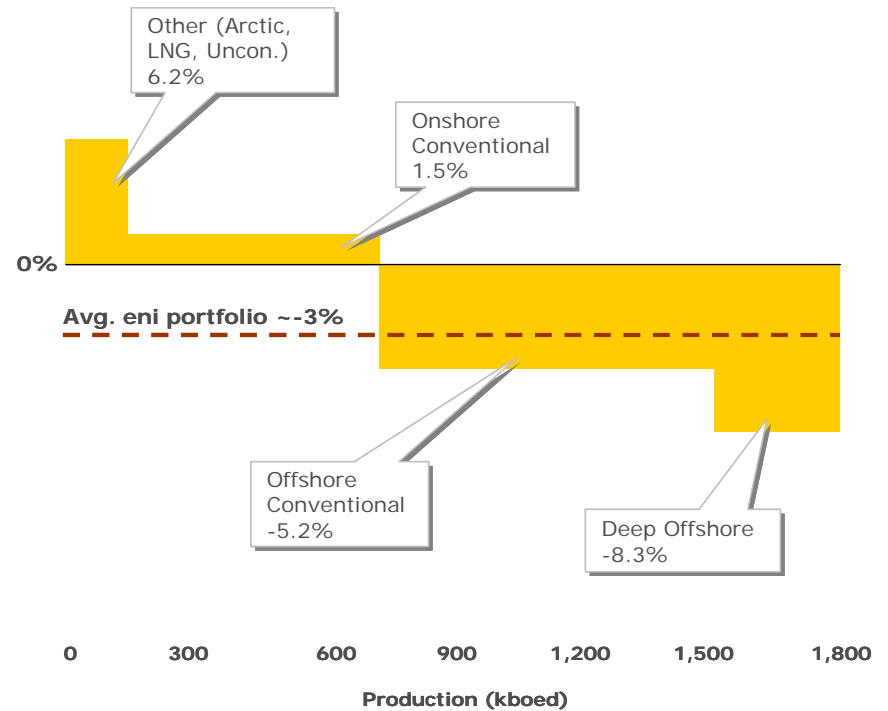
# more production

Production profile to 2013 (kboed)



○ Brent \$/bl year average

Depletion 2009-2013 - by play

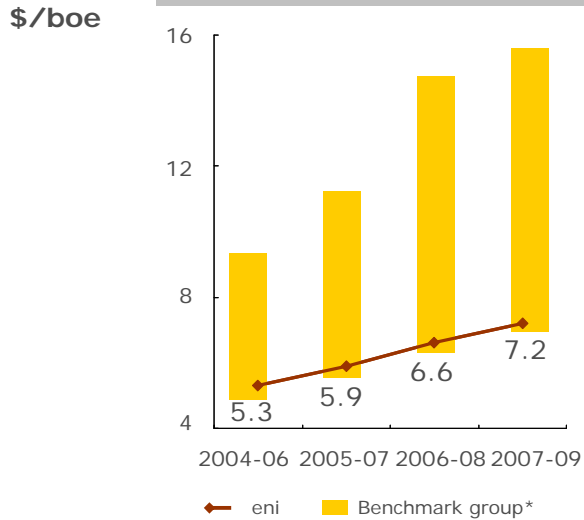


>500 kboed or 90% of new equity production @ 2013 sanctioned by 2010

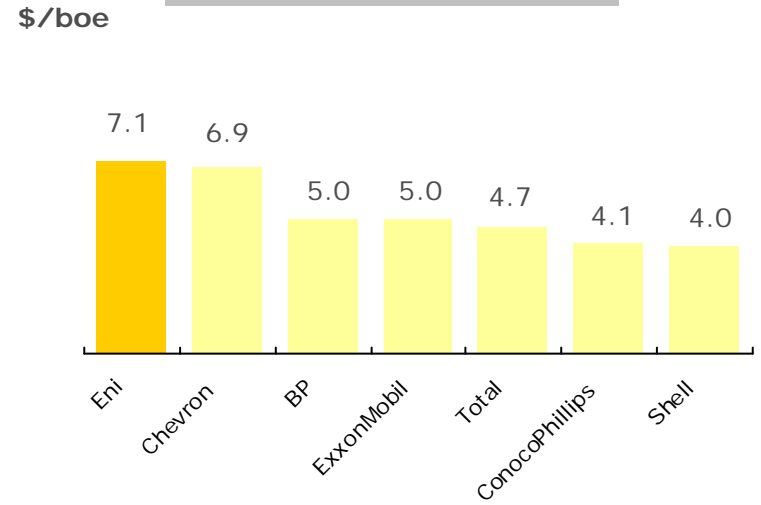


# more value

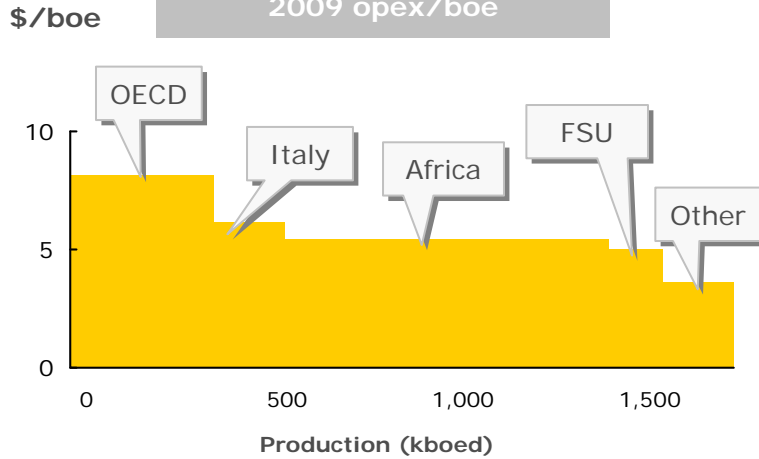
Lifting costs



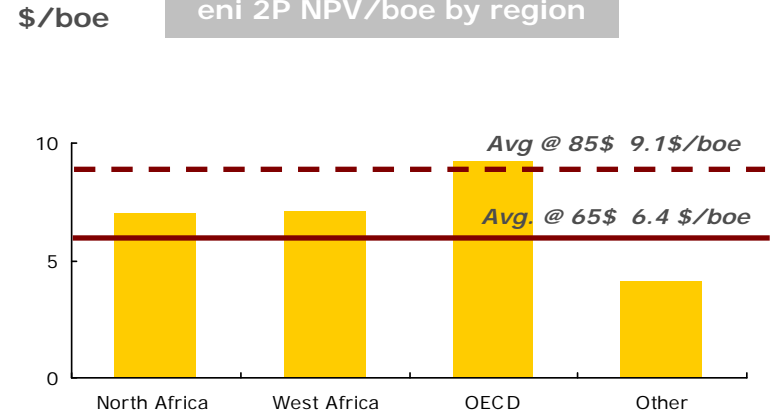
PV10 of P1 reserves\*\*



2009 opex/boe

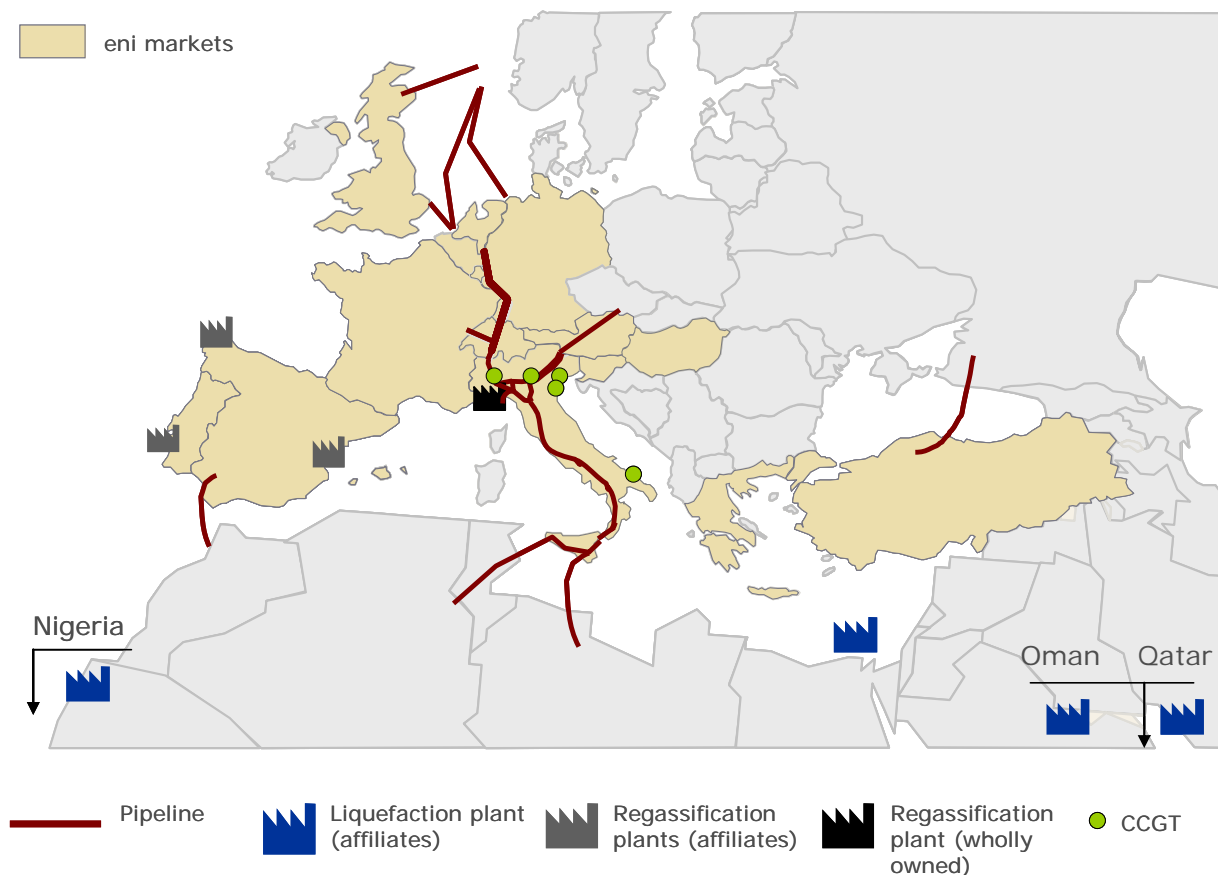


eni 2P NPV/boe by region



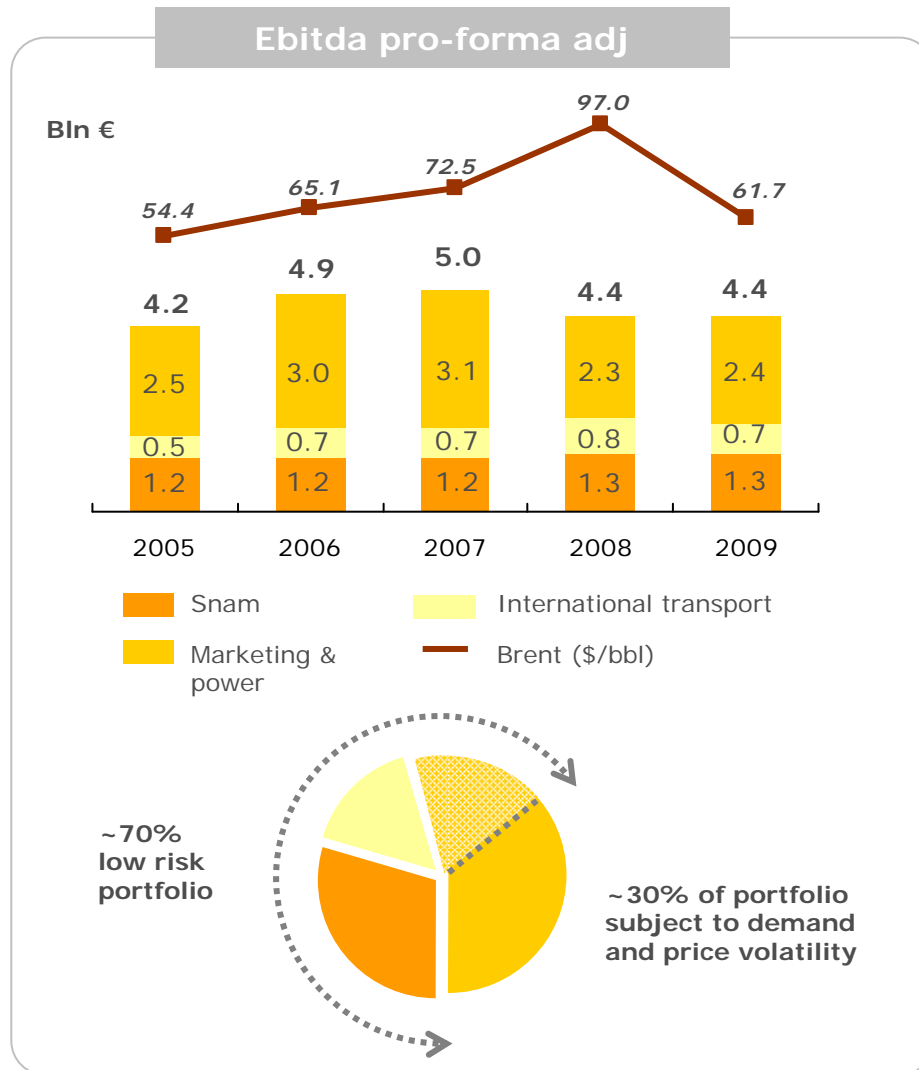
\* XOM, CVX, COP, BP, Shell, Total, eni  
 \*\* 2009 SEC @ 59.9\$/bbl scenario

# G&P overview



- Leading European utility with gas sales of over 100 Bcm in 2009
- Leader in European transport capacity
- Largest regulated business in the Italian gas sector
- Installed power capacity of 5.3 GW

# leveraging on a resilient business

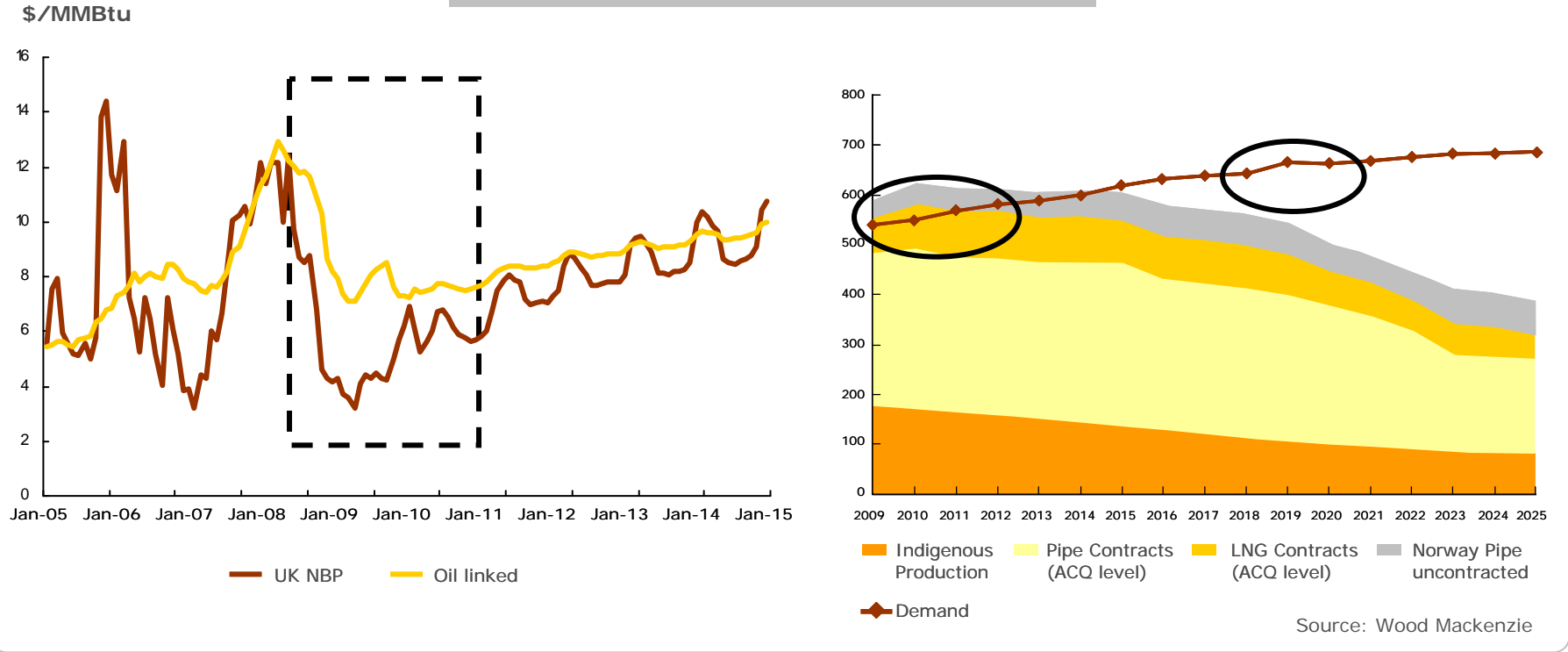


- Stable returns in different oil price scenarios
- ~50% of Ebitda from infrastructure-based businesses with low risk profile and good returns on new investments
- ~20% of Ebitda from very low risk activities marginally affected by market conditions (e.g. capital intensive assets, retail sales, midstream activities)



# coping with a challenging scenario

## Gas prices and supply/demand trends



### Short term

- Gas oversupply
- Spot/LT price decoupling
- Increased competition

### Medium term

- Supply/demand balance
- Spot vs L/T prices recoupling



# R&M: managing market weakness

## Refining

- Operational improvement
  - Process Utilization Index: +10 pp
- Selective increase of complexity
  - Middle distillate yield: +2 pp
- Flexibility enhancement
  - Spot crude supply: +15 pp

## Marketing

- Growth in European retail market share
  - Italy +2.5 pp
  - Selected European countries
- Upgrade marketing network
  - Rebranding
  - New loyalty programme
  - Develop non oil

Cost reduction €100 mln by 2013

**Free cash flow positive from 2012**



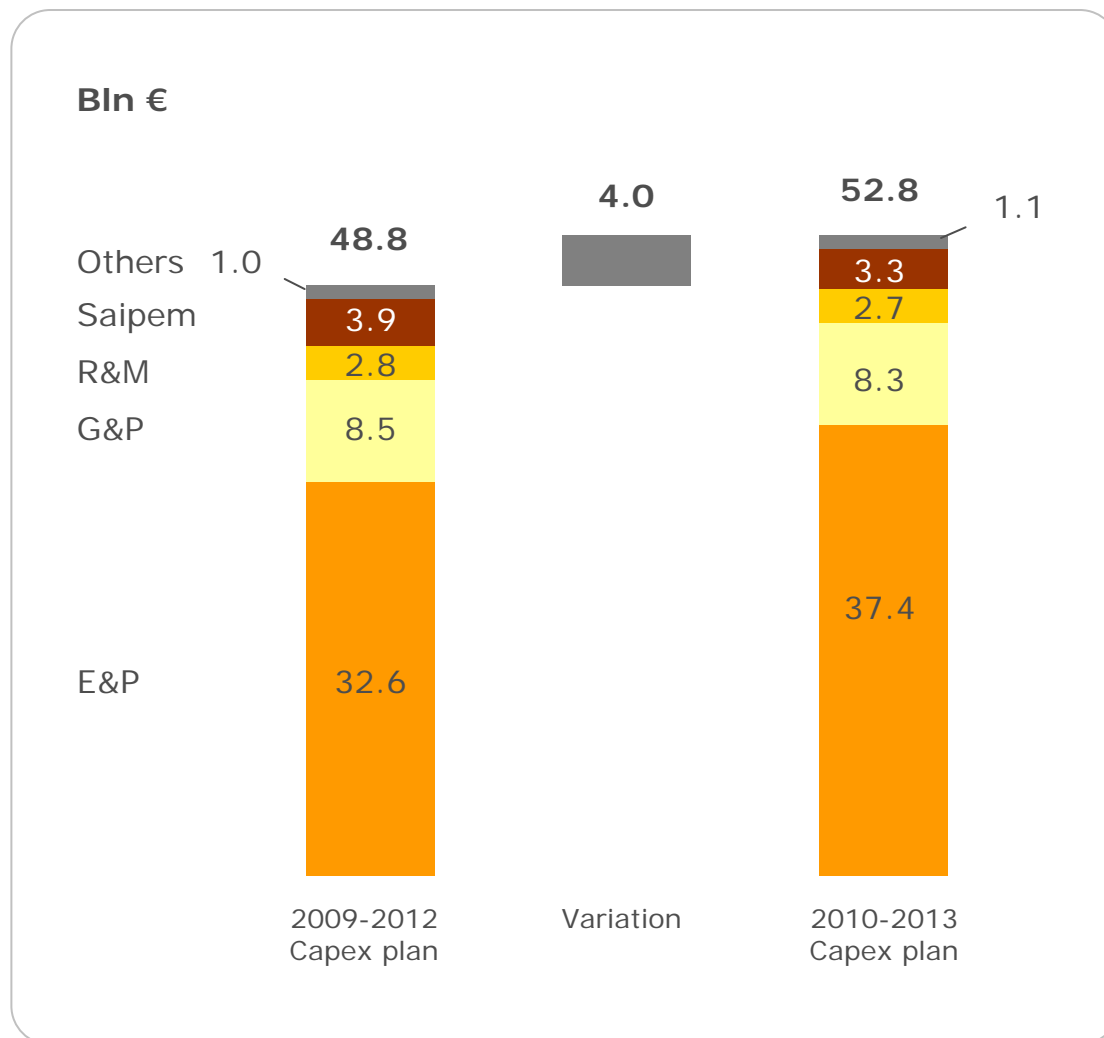
# capex 2010-2013: fueling long term growth

## Upstream focus: 70%

- Commitment on giant projects: ~50%
- Devoted to sustain growth beyond 2013: 35%

## 2010 guidance

- Slight increase vs 2009 due to production optimization and US\$ appreciation



# cash allocation hierarchy

---

1

**Maintain financial discipline**

2

**Fund our capex programme for future growth**

3

**Dividend**

